

PERFORMANCE MANAGEMENT & DEVELOPMENT PROGRAM

## PERFORMANCE MANAGEMENT & DEVELOPMENT PROGRAM RATING SCALE GUIDE

The Performance Management & Development Program (PMDP) rating scale guide is focused on providing clear levels of performance standards. The rating scale is meant as a best practice tool to aid managers and supervisors with the evaluation of employees. The definitions/examples contain language and common terminology that can be applied to measure the level of each employee's performance.

Encouraging professional growth as well as developing healthy, inclusive and engaging employee/manager/supervisor relationships through effective performance activities is an essential component of a Performance Management & Development program.

## **PERFORMANCE RATINGS**

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EXEMPLARY	Performance consistently exceeded the communicated expectations in all essential
	areas of responsibility, job function or goals
	Overall quality of work was excellent
	• Employee made an exceptional or unique contribution in support of school, college,
	division or University objectives
	Employee demonstrated a very high degree of expertise and serves as a model of
	excellence or coach to other employees
SUCCESSFUL	Performance consistently met the communicated expectations in all essential areas
	of responsibility, job function or goals
	May occasionally exceed requirements
	This rating conveys solid, effective performance
DEVELOPING	Performance met the communicated expectations in most areas of responsibility,
	job function or goals
	• Employee is progressing and on track to achieve expectations, job functions or goals
PARTIALLY MEETING	Performance did not consistently meet communicated expectations in one or more
	areas of responsibility, job function or goals
	A professional development plan to improve performance may be recommended
NOT MEETING	Performance was consistently below expectations in most areas of responsibility,
	job function and goals and/or reasonable progress was not made
	Significant improvement is needed in one or more important area
	A professional development plan to correct performance, including timelines,
	should be outlined and monitored to measure progress
UNABLE TO RATE / NOT	Not rated – not using
RATED	Criteria not being measured – comments only
	Not applicable to employee's role
	Not yet trained – unable to rate

